

CHEAT SHEET: Understanding Your Within a team, people are likely to receive direction, leadership, and feedback in different ways. As a leader, it becomes your job to be adaptable to many different communication styles and preferences.

By understanding your employee's preferences and adapting your communication style to match it, you are likely to have more engaged and productive team members.

Dominant Personalities



BE DIRECT, VISIONARY, RISK-TOLERANT

RUNNING **MEETINGS**

Be brief and only schedule meetings when necessary.

GIVING **FEEDBACK**

Be direct, actionable, and focused on the most important points.

HANDLING CONFLICT

Conflict is essential, but make sure it's actionable and objective.

LEADING THE TEAM Lead with authority and don't hesitate to delegate responsibilities

Influential Personalities



BE PERSONABLE, ADAPTABLE, ENTHUSIASTIC

RUNNING **MEETINGS** Do in-person meetings when possible, without a rigid agenda.

GIVING **FEEDBACK** Focus on the high level and deliver with encouragement.

HANDLING CONFLICT

Can be powerful for new ideas, but can also lead to arguments.

LEADING THE TEAM Collaboration is essential to build relationships and achieve goals.

Conscientious Personalities



BE METHODICAL, PRAGMATIC, RISK-AVERSE

RUNNING **MEETINGS**

Should be minimal, formally scheduled, and with an agenda.

GIVING FEEDBACK

Be specific, detailed, and deliver with logical reasoning.

HANDLING CONFLICT

Useful in discovering truth and underlying issues.

LEADING THE TEAM

Allow individuals to make their own contributions and processes.

Steady Personalities



BE THOUGHTFUL, DIPLOMATIC, RISK-AVERSE

RUNNING **MEETINGS** Do in-person meetings when possible, with a prepared agenda.

GIVING FEEDBACK Thoughtfully explained and delivered with empathy.

HANDLING CONFLICT

Handle with caution; conflicts can result in hurt feelings.

LEADING THE TEAM Make sure everyone is on the same page.